



# Federation of Chiropractic Licensing Boards

## EXECUTIVE OFFICES

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Donna M. Liewer  
*Executive Director*

## OFFICERS

Lawrence O'Connor, D.C.  
*President*

LeRoy Otto, D.C.  
*Vice President*

Farrel I. Grossman, D.C.  
*Treasurer*

Daniel Saint-Germain, D.C.  
*Immediate Past President*

## EXECUTIVE BOARD

Gary R. Pennebaker, D.C.  
*Board Chair and  
District II Director*

Donn J. Fahrendorf, D.C.  
*District I Director*

Ali Jafari, D.C.  
*District III Director*

Margaret Colucci, D.C.  
*District IV Director*

Michael Coon, D.C.  
*District V Director*

## ADMINISTRATIVE FELLOW DIRECTOR

Larry Spicer, D.C.

## MEMBER DUES INVOICE

2012 Dues Schedule	
# OF LICENSES in your jurisdiction (Includes resident & non- resident licenses) As of 12/31/2011	DUES Amount based on total number of licenses US Funds only
01 - 49	\$470
50 - 199	\$720
200 - 499	\$840
500 - 999	\$910
1000 - 1499	\$1,060
1500 - 1999	\$1,240
2000 - 3999	\$1,390
4000+	\$1,530

Board Name: \_\_\_\_\_

Number of licenses in your jurisdiction  
(includes resident & non-resident licenses)

Amount from DUES column above  \$

Optional: Include  # discounted early  
conference registration @ **\$450 each\***.  \$

*(On March 5<sup>th</sup> registration will increase to \$495\*.)*

*\*Conference registration fees to be  
approved by board prior to 2012*

**TOTAL**

\$

FCLB is a non-profit 501(c)(3)  
corporation. Contributions are  
deductible as allowed under  
section 170 of the IRS Code.

Tax ID 83-0208564

*Note: Member dues must be paid prior to the Annual Meeting for a delegate to be allowed  
voting privileges. Member dues will be considered delinquent if not paid by June 30, 2012.*

Make checks payable to: Federation of Chiropractic Licensing Boards

Online payment can be made by  
VISA, Master Card, American Express, and Discover.